

# ALThvest

7<sup>th</sup> & 8<sup>th</sup> April 2026  
Dubai, UAE



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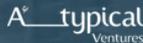
ADDEPAR



AMPLIFY  
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ARZAN  
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Ventures



Berkeley  
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OCEAN PARK  
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# The Region's Definitive Alternative Investment Summit

ALTInvest is the premier gathering for the GCC's alternative investment community. We convene an exclusively vetted group of 200 LP and GP leaders to bridge the gap between forward-thinking sectors and institutional-grade deployment.

## **Benchmark with Your Institutional LP Peers**

Gain exclusive access to a private, LP only confidential environment built solely for LPs to network and benchmark on best practice. Secure the peer-led intelligence needed to refine family office governance, structure for intergenerational continuity, and optimise alternative portfolio construction away from the main forum.

## **Future-Proof Your Investment Mandate**

Access technical deep-dives into the high-growth sectors defining the next century of wealth. Identify the specific entry points and risks within the "Economy of Tomorrow" from the hard assets powering AI to breakthroughs in longevity and next-generational energy systems.

## **Master the Technicalities of Deployment**

Move beyond theory with candid briefings on the mechanics of complex capital deployment. Acquire a practical playbook for navigating secondaries, continuation vehicles, and the Series B-E funding gap to accelerate your portfolio's liquidity and capture alpha across the GCC-Asia axis.

## **Resolve the Most Contested Challenges of the 2026 Deployment Cycle.**

Acquire the knowledge and answers needed to navigate 2026 with confidence. Walk away with definitive answers on private credit overheating, hedge fund and private equity sustainability and US diversification, providing you with a clear strategic advantage for your next 12 months of allocation.

## **Align with the Region's Economic Blueprint**

Hear directly from the visionaries and industry leaders reshaping the GCC's investment landscape. Understand the UAE's economic blueprint first-hand to align your capital with national growth mandates and resilient regional portfolio strategies.

## **Learn from the Voices Shaping Alternative Investment in the GCC**

Direct access to our headliners and main stage keynotes featuring the definitive industry architects GCC Alts. Gain first-hand intelligence from the most influential LPs and GPs on how they are reshaping capital deployment and returning capital amidst a shifting world order.

# Meet The ALTInvest 2026 Speaker Line-Up

## Speaker Line-Up Currently In Production

### Confirmed:

- H.E. Maher Al Kaabi, Advisor to the Chairman and Independent Board Member, Al Serkal Group (LP)
- Dawoud Al Tamimi, Family Office Principle and Director of Strategy, Tamimi Capital (LP)
- Sami Kamel, Chief Executive Officer, DUTCO (LP)
- Vasileios Kyriakopoulos, SVP, Technology Investments, G42 (LP)
- Varun Kapur, Managing Director, Kapur & Partners (LP)
- Bhaskar Dasgupta, Senior Advisor, Sheikh Hamdan Bin Ahmad Al Makhtoum Private Office (LP)
- Ahmad Saidali, Founder and Chairman, Redwood Heritage Group (LP)
- Mitch MacCartney, Associate Director of Strategy, Wide Plains Holding (LP)
- Basel Kanaah, Team Lead, Investments University Hospitals (LP)
- Omar Farooqi, Managing Director, Corporate Finance and Advisory, Sidra Capital (GP)
- Leila Kaissi, Principal, Adams Street Partners (GP)
- Ronit Karamchandani, Vice President, Middle East and Africa Private Markets, BlackRock (GP)
- Ibrahim Okumus, Senior Managing Director, RPD Fund Management (GP)
- Denis Jean-Jacques, Chief Investment Officer, Ocean Park Investments (GP)
- Sara AlAteeqi, Chief Executive Officer, Al Mal Investment Company (GP)
- Susannah de Jager, Founder, Advisor and Podcast Host, Oxford+, and Independent Advisor, De Wesley Limited

# ALInvest 2026 Tuesday, April 7<sup>th</sup>

16:00 – 19:00

The ALInvest Sunset Social: Celebrating One Year of the Middle East Investor Network  
Champagne Bar, St. Regis, Downtown Dubai

Back by popular demand, and exactly one year since our inaugural launch, we return to the waterfront to celebrate a milestone year for the Middle East Investor Network. Hosted at the stunning Champagne Bar and Waterfront Terrace at the St. Regis Downtown Dubai, this evening is dedicated to the art of the connection.

As the sun sets over the city, join your alternative investment community for an evening of vintage champagne, cocktails, and a look ahead to the next era of private market growth.

# ALInvest 2026 Wednesday, April 8<sup>th</sup>

08.30

Welcome Coffee & Registration

09.40

Opening Remarks

**Oliver Kirkbright**, Co-Founder & Editorial Director, Middle East Investor Network

Welcome Address: A New Baseline for Growth: The UAE's Blueprint and the Global Mandate for Middle East Capital

**Dawoud Al Tamimi**, Family Office Principle and Director of Strategy, Tamimi Capital (LP)

09.45

Hear first-hand how the UAE's visionary economic blueprint is creating a new baseline for global growth and unlocking diversified opportunities within the alternative investment landscape. Discover the strategic mandates driving Middle East capital as it moves to the forefront of global private markets, setting the pace for resilience and high-value diversification and a future-focused economic vision that prioritises resilience, diversification, and sustainable value creation.

LP All Star Panel: The New LP Playbook – How a New Generation of Allocators Are Shifting Markets

-**Session Host: Bhaskar Dasgupta**, Senior Advisor, Sheikh Hamdan Bin Ahmad Al Makhtoum Private Office (LP)

-**H.E. Maher Al Kaabi**, Advisor to the Chairman and Independent Board Member, Al Serkal Group (LP)

-**Abdullah Al Mulhim**, Executive Director – Investments, Al-Fozan Family Office (LP) **(PENDING)**

-**Junaid Jafar**, Chief Investment Officer, Al Muhaidib Group (LP) **(PENDING)**

10.00

**Gain the critical intelligence on how the evolution of next-generation family offices and institutional capital is fundamentally rewriting the rules of capital deployment. Identify the emerging strategies, structures, and partnership models defining the next era of long-term portfolio construction.**

- **Active Deployment Models:** Uncover the shift toward direct investing and co-investment structures favoured by the modern allocator.
- **Portfolio Reconstruction:** How are new institutional mandates are moving beyond traditional buckets into high-conviction alternative assets.
- **The New Partnership Standard:** What are the "new generation" of LP requirements from their GPs in terms of transparency, alignment, and value-add.
- **Strategic Pacing:** How are sophisticated LPs are navigating current market volatility to secure long-term performance.

**All Star Panel: The GP Inflection Point – Building a Resilient Alternatives Portfolio and Returning Capital in 2026**

–**Session Host: Susannah de Jager**, Founder, Advisor and Podcast Host, Oxford+, and Independent Advisor, De Wesley Limited

–**Thomas Freidberger**, Chief Executive Officer and Co-CIO, Tikehau Investment Management (GP)

Establish how leading fund managers are navigating a pivotal year for the private market playbook. As the industry moves past a challenging operating cycle, our experts will identify the specific strategies required to accelerate portfolio performance, secure high-value exits, and differentiate within an increasingly selective fundraising environment.

- **The New Exit Mandate:** Uncover the strategic use of secondaries, NAV financing, and continuation vehicles to bridge the liquidity gap and drive distributions back to LPs.
- **From Financial Engineering to Operational Alpha:** How are top-tier GPs leveraging AI and deep sector specialisation to drive EBITDA growth and build "institution-ready" portfolio companies.
- **Institutionalising for the Modern LP:** What are the evolving due diligence requirements for GPs in 2026; team stability, transparent fee structures, and the "skin in the game" mandates expected by Middle Eastern allocators.
- **Strategic Sourcing in the GCC:** What are the critical proprietary sourcing channels and regional partnership models that enable GPs to access uncrowded, high-growth mid-market opportunities.

**11:20 – 11:50**  
Morning Networking Break

**The ALTInvest Majlis: Private Meeting Hub**

Available exclusively to MEIN Members and LPs, the ALTInvest Majlis provides a discreet, professional environment for focused dialogue away from the main summit. To ensure your time is used effectively, please use the ALTInvest App to pre-schedule your one-to-one meetings, manage your own agenda and secure private time with individuals who share your specific investment focus

**The Forum****11:50 – 12:20**

**Are Allocators Really Diversifying Away from the US?**

- Is the US market's dominance in technology and liquidity still an "unbeatable" moat for Middle Eastern capital?
- Does the current geopolitical climate make a significant pivot to Asian and regional emerging markets a fiduciary requirement rather than an option?
- Can non-US jurisdictions provide the same depth of exit opportunities and regulatory certainty required for long-horizon institutional scaling?

**LP Only Masterclasses****11:50 – 12:40**

**LP Only Masterclass: Heritage, Legacy & the Future of Family Capital – How to Structure for Continuity & Long-Term Performance**

**Hosted by: Ahmad Saidali**, Founder and Chairman, Redwood Heritage Group (LP)

This exclusive, closed-door masterclass provides a private forum for family office principals and institutional LPs to benchmark internal governance and succession frameworks against their peers. Moving beyond theory, the session focuses on candid, peer-to-peer exchange regarding the practical investment vehicles and decision-making structures that support intergenerational continuity. Participants will evaluate methodologies for values-driven allocation and the institutionalisation of family capital, ensuring their portfolios remain resilient and adaptable for long-term performance across generations

**Capital Deployment Private Boardrooms****11:50 – 12:40**

**Private Boardroom 1: Real Estate in Transition – Leveraging Policy Shifts, Capital Flows, and New Models across the GCC**

Designed as a benchmarking forum for institutional allocators and developers, this boardroom examines the practicalities of scaling real estate growth, from branded residences and mixed-use destinations to hybrid hospitality models. Participants will engage in a candid peer-to-peer deep dive into how institutional capital is being recalibrated to capture value from regional policy shifts in a diversifying real estate landscape.

**11:50 – 12:40**

**Private Boardroom 2: The FinTech Frontier – Capturing Alpha in Underserved & Unbanked Markets**

As capital crowds into mature FinTech ecosystems, some of the most compelling growth stories are emerging in unbanked and underserved markets where financial infrastructure is still being built and adoption curves remain steep. This session explores how investors can identify these overlooked opportunities, understand the structural tailwinds driving them, and position early for the next wave of scalable returns.

**11:50 – 12:40**

**Private Boardroom 3: Hard Assets Behind the Digital Economy – AI Infrastructure & Energy**

**Hosted by: Sami Kamel**, Chief Executive Officer, DUTCO (LP)

As AI adoption creates critical bottlenecks in power and cooling, this boardroom convenes a vetted group of LPs and GPs to benchmark investment strategies for physical digital infrastructure. This deep dive focuses on the practicalities of underwriting energy security and grid capacity, allowing participants to share "on-the-ground" realities of scaling data assets for long-horizon returns.

## The Forum

## LP Only Masterclasses

## Capital Deployment Private Boardrooms

**11:50 – 12:20**  
**TBC – Sponsorship Opportunity**

**12:45 – 13:35**

**LP Only Masterclass: Active vs Passive Mandates – Benchmarking the Transition to Direct Investing**

This session is designed for LPs who want to clarify their role across different investment models, understand when to act as passive capital, active partners, or strategic co-investors, and define where their involvement truly adds value. The discussion will focus on setting clear expectations with GPs, founders, and partners to support better outcomes across funds and direct investments.

**12:45 – 13:35**

**Private Boardroom 1: Attention as an Asset Class – Why Allocators Are Turning to Sports, Media, and the Creator Economy**

**Hosted by: Ronit Karamchandani**, Vice President, Middle East and Africa Private Markets, BlackRock (GP)

In the digital economy, attention has emerged as one of the most valuable and monetisable asset classes. This private boardroom provides a platform for investors to benchmark strategies for underwriting attention-based assets and the financialisation of sports and media platforms. Participants will share direct insights into the region's unique approach to building and monetising cultural capital at scale, ensuring they understand the structural drivers of this evolving market.

**12:45 – 13:35**

**Private Boardroom 2: The 100-Year Economy – Where the Opportunities Lie in Longevity, Biotech, and Healthcare Sectors**

**Hosted by: Vasileios Kyriakopoulos**, SVP, Technology Investments, G42 (LP) and **Varun Kapur**, Managing Director, Kapur & Partners (LP)

As longevity and next-generation health demand reshape global healthcare, this closed-door session allows allocators to benchmark their exposure across biotech, preventative care, and digital health. The discussion focuses on a candid peer-to-peer exchange regarding where capital is concentrating—from personalised diagnostics to wellness real estate—and how scalable platforms are being positioned for long-term growth and strategic exits.

**12:45 – 13:35**

**Private Boardroom 3: Navigating the Intersection of National Power, Geopolitical Advantage and Private Markets**

Energy security and industrial capacity are once again defining the global hierarchy of power, creating a complex landscape for long-horizon investors. This boardroom convenes senior LPs and GPs to benchmark how sovereign infrastructure, strategic minerals, and next-generation energy systems are being leveraged for economic resilience. Participants will deep-dive into the geopolitical nuances of resource control to identify where strategic advantage and investment opportunity intersect.

**13:35 – 14:45**  
**Networking Lunch**

**13:35 – 14:45**  
**Women In Alternatives – Private Lunch**

### **The ALTInvest Majlis: Private Meeting Hub**

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**14:45 – 15:20**

Is the Resurgence of Public Equity and Hedge Funds Sustainable?

- **Ibrahim Okumus**, Senior Managing Director, RPD Fund Management (GP)
- **Denis Jean-Jacques**, Chief Investment Officer, Ocean Park Investments (GP)
- **Kais Mbarek**, Chief Executive Officer and Co-Founder, Integra Asset Management (GP) **(PENDING)**
- Has the decade-long "premium" on private market returns permanently eroded in the face of higher-for-longer interest rates?
- Is the current move back toward liquid, public strategies a temporary tactical hedge rather than a fundamental shift in asset allocation?
- Can hedge funds and public equities provide the same level of "operational alpha" and control that LPs have come to expect from direct private investments?

**14:45 – 15:35**

LP Only Masterclass: Alternatives Portfolio Construction for the Modern LP

- **Sara AlAteeqi**, Chief Executive Officer, Al Mal Investment Company (GP)

As alternatives continue to expand across private equity, private credit, real estate, infrastructure, venture capital, this closed-door LP-only workshop brings together CIOs, family offices, and senior allocators to benchmark on how LPs are defining their "core" alternatives exposure, where to lean in and where to pull back, and how allocators size and pace direct investments, ensuring their portfolios are optimised for resilience and long-term performance in a volatile market.

**14:45 – 15:35**

Private Boardroom 1: Creating Private Market Liquidity – Secondaries, Continuation Vehicles, and New Exit Paths

**Hosted by: -Leila Kaissi**, Principal, Adams Street Partners (GP) and **Basel Kanaah**, Team Lead, Investments University Hospitals (LP)

This discussion explores how LPs, GPs, and asset managers are using secondaries, continuation vehicles, and alternative exit structures to manage liquidity, reset timelines, and price assets in an increasingly uncertain environment. It will examine how exit expectations differ across private equity, venture capital, real estate, and private credit, and what these differences mean for portfolio construction, capital pacing, and risk management.

**14:45 – 15:35**

Private Boardroom 2: Strategic Deal Making – Hybrid Models, Blended Finance, and the Future of Structured Capital

As capital markets fracture and traditional financing models become less reliable, investors are increasingly structuring deals that combine equity, credit, guarantees, public capital, and strategic partners. This private boardroom uses real-world case studies to examine how hybrid deal structures and blended finance models are being used to unlock transactions that would not work under traditional PE, VC, or debt frameworks.

**14:45 – 15:35**

Private Boardroom 3: The Series B-EFunding Gap – Redesigning Growth Capital for the Next Venture Cycle

The capital required to scale companies from Series B through pre-IPO is tightening, creating a critical funding gap, and a compelling opportunity for growth investors. This session examines evolving exit pathways, shifting LP expectations, and how leading companies are bridging the gap through structured capital and cross-border strategies while continuing to scale locally.

**15:25 – 16:15**

Bubble or Bust – Is private credit overheated?

- **Jean Odendall**, Senior Executive Officer, Head of Middle East, Tikehau Capital (GP) **(PENDING)**
- **Mitch MacCartney**, Associate Director of Strategy, Wide Plains Holding (LP)
- Are current private credit yields sustainable, or are we seeing a dangerous "race to the bottom" in underwriting standards?
- Is the lack of transparency and secondary liquidity in the credit market creating a systemic risk that LPs are currently under-pricing?
- Should private credit now be treated as a permanent "core" pillar of the institutional portfolio, regardless of where we are in the interest rate cycle?

**15:35 – 16:25**

LP Only Masterclass: Moving Capital Closer to Home: Elevating MENA in Family Office Portfolios

**Hosted by: Omar Farooqi**, Managing Director, Corporate Finance and Advisory, Sidra Capital (GP)

As opportunities across MENA deepen, family offices are increasingly assessing how regional exposure can support long-term growth, diversification, and generational wealth preservation. This closed-door session brings together family office principals to discuss the frameworks, partnerships, and investment structures that support confident regional deployment while balancing control, resilience, and multi-generational objectives.

**15:35 – 16:25**

Private Boardroom 1: The Capital Corridor – Unlocking Alpha and Deploying Across the GCC-Asia Investment Axis

Deepening economic ties between the GCC and Asia are driving one of the most significant cross-border capital corridors in today's investment landscape. This closed-door investor boardroom convenes allocators, family offices, and institutions actively deploying across India and broader Asia to examine where capital is converging, how partnerships are being structured, and what opportunities are emerging as these regions become increasingly interconnected.

**15:35 – 16:25**

Private Boardroom 2: The Missing Middle: Closing the Allocation Gap in GCC Mid-Market Funds

Despite strong fundamentals, the GCC mid-market remains structurally under-allocated, creating a compelling opportunity for investors seeking less crowded, high-growth segments. This session explores where opportunity is truly concentrated, why global funds often struggle to compete, what drives value creation in mid-market deals, and how LP participation models are evolving to capture this overlooked part of the market.

**15:35 – 16:25**

Private Boardroom 3: Distress, Disputes & Dislocation: Capitalising on Special Situations in the Region

Higher rates, delayed exits, and refinancing pressures are driving a new wave of dislocation across private markets, creating fertile ground for special situations investors. This session explores where distress is emerging across asset classes in the UAE and wider GCC from over-levered portfolios to real estate gaps and how capital is being structured to capture opportunity through restructurings, asset sales, and complex transactions.

**Macro Keynote: The 12-month Macro Opportunity Set – How should allocators approach capital deployment**

**Geopolitical volatility is one of the most powerful opportunity sets in today's investment landscape. As capital flows increasingly follow policy, trade corridors, and strategic alliances, the session focuses on where allocators can capture upside, not just manage risk. Rather than reacting to headlines, it provides allocators with a practical playbook for navigating the next 12 months, identifying where to accelerate, where to pause, and where structure matters more than timing.**

- **Decoding Capital Corridors:** Map the direct correlation between emerging geopolitical alliances and the next wave of global capital flow.
- **Strategic Opportunity Identification:** Move from defensive risk management to offensive strategy by learning to pinpoint entry points where policy shifts create unique alpha.
- **The 2026 Deployment Playbook:** Acquire a practical framework to determine precisely when to accelerate, when to pause, and how to prioritise deal structure over the next 12 months.
- **Jurisdictional Arbitrage:** Understand why capital structure and jurisdictional positioning have become the most critical levers for securing long-horizon returns.

**Closing Remarks**

**Oliver Kirkbright**, Co-Founder & Editorial Director, **Middle East Investor Network**

**16:50**

**ALInvest Cocktail Drinks Reception**

Conclude your ALInvest with a professional reception designed to facilitate direct connection between MEIN members, LPs, and global GPs. Wind down with your peers over wine, cocktails, and canapés and enjoy a drink on us.

**18:00**

**Close**

**18:30 – 20:30**

**Private Sponsored Dinner – Invitation Only**

**16:25**

**16:45**